

Appendix A: Individual Departmental Risk Analysis

Department and Service	Original Budget	Restructure Virements	Original Budget (restructured)	In Year		In year Virements Periods 6 & 7	Revised Budget Period 7
	Em			Em	Em		
Children and Education							
Early Years	9.784	(0.390)	9.394	0.087	9.481	0.000	9.481
School Buildings & Places	0.251	(0.251)	0.000	0.000	0.000	0.000	0.000
School Improvement	4.544	(0.314)	4.230	2.089	6.319	(0.019)	6.300
Traded Services	0.377	0.000	0.000	0.000	0.000	0.000	0.000
Special Educational Needs	5.938	(5.938)	0.000	0.000	0.000	0.000	0.000
Business & Commercial Services	0.000	(0.303)	(0.303)	1.044	0.741	(0.025)	0.716
Targeted Services & Learner Support	0.000	8.004	8.004	1.405	9.409	(0.088)	9.321
Commissioning and Performance	2.135	1.015	3.150	(0.256)	2.894	0.161	3.055
Funding Schools	0.000	0.000	0.000	1.968	1.968	0.000	1.968
Safeguarding	0.796	0.000	0.796	0.044	0.840	(0.001)	0.839
Connexions Service	1.887	(1.887)	0.000	0.000	0.000	0.000	0.000
Youth Development Service	2.081	(2.081)	0.000	0.000	0.000	0.000	0.000
Youth Offending Service	1.616	(1.616)	0.000	0.000	0.000	0.000	0.000
Young People's Support Service	0.173	(0.173)	0.000	0.000	0.000	0.000	0.000
Other Targeted Services	1.834	(1.834)	0.000	0.000	0.000	0.000	0.000
Children's Social Care	28.586	(0.224)	28.362	(0.370)	27.992	(0.156)	27.836
Integrated Youth	0.000	5.615	5.615	0.036	5.651	(0.067)	5.584
Policy, Performance & Partnership	0.000	0.484	0.484	(0.001)	0.483	0.084	0.567
Digital Inclusion	0.000	0.000	0.000	0.000	0.252	0.252	0.252
Total	59.248	0.484	59.732	6.046	65.778	0.141	65.919
Community Services							
Older People	40.070	(0.098)	39.972	4.091	44.063	(0.009)	44.054
Physical Impairment	7.976	0.000	7.976	(0.174)	7.802	0.000	7.802
Learning Disability	39.599	0.000	39.599	(2.881)	36.708	(0.177)	36.731
Mental Health	21.778	0.278	22.048	(1.110)	20.938	0.021	20.959
Resources, Strategy & Commissioning	3.073	0.309	3.382	(0.301)	3.081	1.967	5.048
Supporting People	7.190	0.000	7.190	(0.063)	7.127	0.000	7.127
Libraries Heritage & Arts	4.832	0.000	4.832	(0.060)	4.772	(0.036)	4.736
Community Leadership & Governance	2.932	0.000	2.932	0.207	3.139	(0.062)	3.077
Housing Services	0.000	2.928	2.928	(0.147)	2.781	(0.005)	2.776
Extra Non ring fenced grant	0.000	0.000	0.000	2.000	2.000	(2.000)	0.000
Total	127.432	3.417	130.849	1.762	132.611	(0.301)	132.310
Neighbourhood and Planning							
Highways and Street Scenes	14.775	0.185	14.960	2.930	17.890	(0.047)	17.843
Highways Strategic Services	8.196	(0.342)	7.854	0.111	7.965	(0.019)	7.946
Public Transport	12.590	0.059	12.649	(0.107)	12.542	(0.008)	12.533
Education Transport	8.560	0.098	8.658	(0.133)	8.525	(0.001)	8.524
Revised Budget Period 7	29.060	(7.330)	21.730	0.258	(7.072)	(0.028)	(7.100)
Waste	29.060	0.000	29.060	(2.457)	26.603	(0.011)	26.592
Leisure	3.389	0.000	3.389	(0.585)	2.804	(0.049)	2.755
Economy & Enterprise	4.129	0.001	4.130	(0.009)	4.121	0.433	4.554
Development Services	2.038	0.000	2.038	(0.253)	1.785	(0.013)	1.772
Strategic Housing	2.949	0.000	2.949	0.000	2.949	0.000	2.949
Management & Business	1.143	(0.000)	1.143	(0.430)	0.712	(0.004)	0.708
Total	79.498	(2.948)	76.550	(0.675)	75.875	0.252	76.127
Public Health and Wellbeing							
Knowledge Management	0.350	(0.350)	0.000	0.000	0.000	0.000	0.000
Public Protection	3.351	(3.351)	0.000	0.000	0.000	0.000	0.000
Community Safety	0.584	(0.584)	0.000	0.000	0.000	0.000	0.000
Emergency Planning	0.234	(0.234)	0.000	0.000	0.000	0.000	0.000
Total	4.519	(4.519)	0.000	0.000	0.000	0.000	0.000
Transformation and Resources/							
Resources							
Corporate Director	0.203	0.000	0.203	0.000	0.203	0.000	0.203
HR	3.247	0.000	3.247	(0.011)	3.236	(0.002)	3.234
ICT	17.746	(0.051)	17.695	(0.236)	17.459	(1.148)	16.311
Shared Services and Customer Care/							
Business Services	4.836	0.858	5.694	(0.011)	5.683	(0.012)	5.671
Strategic Property Services	12.880	(10.310)	2.570	(0.031)	2.539	0.042	2.581
Business Transformation	0.193	(0.193)	0.000	0.000	0.000	0.000	0.000
Transformation Programme	0.000	10.792	10.792	0.842	11.634	2.341	13.975
Performance & Risk	0.343	(0.343)	0.000	0.000	0.000	0.000	0.000
Chief Executive	0.507	(0.507)	0.000	0.000	0.000	0.000	0.000
Policy & Communications	2.215	(2.215)	0.000	0.000	0.000	0.000	0.000
Finance Teams	15.109	(15.109)	0.000	0.000	0.000	0.000	0.000
Procurement	2.358	(2.358)	0.000	0.000	0.000	0.000	0.000
Legal & Democratic	4.228	(4.228)	0.000	0.000	0.000	0.000	0.000
Revenues & Benefits	0.107	(0.107)	0.000	0.000	0.000	0.000	0.000
Total	63.972	(23.771)	40.201	0.553	40.754	1.221	41.975
Chief Executive							
Chief Executive	0.507	0.507	(0.023)	0.484	0.000	0.484	0.000
Finance & Procurement	9.872	9.872	(0.247)	9.625	(0.108)	9.519	0.000
Legal & Democratic	4.228	4.228	1.855	6.084	0.161	6.245	0.000
Public Health and Wellbeing	4.519	4.519	(0.084)	4.435	(0.013)	4.422	0.000
Revenue & Benefits Subsidy	0.107	0.107	0.000	0.107	0.000	0.107	0.000
Comms & Branding	1.786	1.786	0.172	1.958	(0.010)	1.948	0.000
Total	21.020	21.020	1.673	22.693	0.032	22.725	0.000
Corporate							
Movement To/ From Reserves	(1.867)	0.000	(1.867)	(7.292)	(9.159)	(0.500)	(9.659)
Capital Financing	22.321	0.000	22.321	0.000	22.321	0.215	22.537
Restructure and Contingency	7.023	0.000	7.023	(0.600)	6.423	(1.061)	5.362
Specific and General Grants	(32.299)	0.000	(32.299)	(2.067)	(34.366)	0.000	(34.366)
Corporate Levis	0.000	6.317	6.317	0.690	6.917	0.000	6.917
Total	(4.822)	6.317	1.450	(9.359)	(7.864)	(1.345)	(9.209)
2011-2012 Budget Requirement	329.847	0.000	329.847	0.000	329.847	(0.000)	329.847
HRA Budget	(0.411)	0.000	(0.411)	0.000	(0.411)	0.000	(0.411)
Total	329.436	0.000	329.436	0.000	329.436	(0.000)	329.436

Appendix B: Individual Departmental Risk Analysis

	£m
Department of Children and Education	
Revised Budget Period 5	65.778
<i>In Year Virements period 6 & 7</i>	
Health & Safety Maintenance Contracts moved (to DCE)	0.069
Transfer to Performance team	0.085
Digital Inclusion release from Corporate	0.252
Telephone Centralisation (to DTR)	(0.265)
Revised Budget Period 7	65.919
Department of Community Services	
Revised Budget Period 5	132.611
<i>In Year Virements period 6 & 7</i>	
Transfer to Performance team (to DCE)	(0.049)
Telephone Centralisation (to DTR)	(0.252)
Revised Budget Period 7	132.310
Department of Neighbourhood and Planning	
Revised Budget Period 5	75.875
<i>In Year Virements period 6 & 7</i>	
Allocation of financial plan investment for Economy to Service	0.443
Telephone Centralisation (to DTR)	(0.191)
Revised Budget Period 7	76.127
Department of Transformation and Resources	
Revised Budget Period 5	40.754
<i>In Year Virements period 6 & 7</i>	
Health & Safety Maintenance Contracts moved (to DCE)	(0.069)
Finance restructure - posts to Business Services (from CEX)	0.068
ICT restructure - team to Legal (from DTR)	(0.168)
Transfer of posts to Performance (to DCE)	(0.013)
Telephone Centralisation	0.753
Transformation money released (from Corporate)	0.600
Energy efficiency money release (from Corporate)	0.050

Revised Budget Period 7	41.975
Chief Executive's Department	
Revised Budget Period 5	22.693
<i>In Year Virements period 6 & 7</i>	
Transfer post to Performance team (to DCE)	(0.023)
Finance restructure - posts to Business Services (to DTR)	(0.068)
ICT restructure - team to Legal (from DTR)	0.168
Telephone Centralisation (to DTR)	(0.045)
Revised Budget Period 7	22.725
Corporate	
Revised Budget Period 5	(7.864)
<i>In Year Virements period 6 & 7</i>	
Allocation of financial plan investment for Economy to DNP	(0.443)
Digital Inclusion release (to DCE)	(0.252)
Transformation money released from Investments (to DTR)	(0.100)
Transformation money released from reserves (to DTR)	(0.500)
Energy efficiency money release (to DTR)	(0.050)
Revised Budget Period 7	(9.209)
SUMMARY TOTALS	
Revised Budget Period 5	329.847
Revised Budget Period 7	329.847
HRA Budget (Unchanged)	(0.411)

Appendix C: Individual Departmental Risk Analysis

31-Oct-11

		<i>Original Budget</i>	<i>Revised Budget Period 7</i>	<i>Profiled Budget to Date</i>	<i>Actual and committed to date</i>	<i>Projected Position for Year</i>	<i>Projected Variation for Year: Overspend / (Underspend)</i>	<i>Variation as % of Revised Budget: Overspend / (Underspend)</i>
		<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	
SUMMARY								
Children and Education	Gross	388.194	353.305	186.307	170.712	353.151	(0.154)	(0.0%)
	Income	(328.462)	(287.386)	(7.505)	(22.470)	(287.386)	-	-
	Net	59.732	65.919	178.802	148.242	65.765	(0.154)	(0.2%)
Community Services	Gross	150.743	151.958	92.453	90.875	154.444	2.486	1.6%
	Income	(19.894)	(19.648)	(11.965)	(11.929)	(21.096)	(1.448)	7.4%
	Net	130.849	132.310	80.488	78.946	133.348	1.038	0.8%
Neighbourhood and Planning	Gross	107.855	110.923	59.652	59.443	110.218	(0.705)	(0.6%)
	Income	(31.305)	(34.796)	(20.329)	(22.634)	(32.646)	2.150	(6.2%)
	Net	76.550	76.127	39.323	36.809	77.572	1.445	1.9%
Transformation & Resources	Gross	49.366	51.011	29.764	31.096	51.061	0.050	0.1%
	Income	(9.165)	(9.036)	(5.271)	(4.601)	(8.936)	0.100	(1.1%)
	Net	40.201	41.975	24.493	26.495	42.125	0.150	0.4%
Chief Executive	Gross	165.956	168.115	98.067	(67.296)	168.325	0.210	0.1%
	Income	(144.936)	(145.390)	(84.811)	70.921	(145.040)	0.350	(0.2%)
	Net	21.020	22.725	13.256	3.625	23.285	0.560	2.5%
Corporate								
Corporate Levys		6.317	6.917	3.685	1.027	6.917	-	-
Restructure & Contingency		7.023	5.362	2.333	1.449	5.362	-	-
Non Ringfenced Government Grants		(32.299)	(34.366)	(20.908)	(24.796)	(34.366)	-	-
Debt & Capital Investment Revenue Financing		22.321	22.537	4.771	4.536	21.037	(1.500)	(6.7%)
Movement on General Fund Reserve		(1.867)	(2.367)	(1.381)	-	(2.367)	-	-
Movement on Earmarked Reserves		-	(7.292)	(6.953)	(7.292)	(7.292)	-	-
	Net	1.495	(9.209)	(18.453)	(25.076)	(10.709)	(1.500)	16.3%
WILTSHIRE COUNCIL GENERAL FUND TOTAL	Gross	863.609	826.103	447.790	259.754	826.490	0.387	0.0%
	Income	(533.762)	(496.256)	(129.881)	9.287	(495.104)	1.152	(0.2%)
	Net	329.847	329.847	317.909	269.041	331.386	1.539	0.5%
Housing Revenue Account	Gross	22.322	22.322	13.021	11.630	22.322	-	-
	Income	(22.733)	(22.733)	(13.261)	(13.363)	(22.733)	-	-
	Net	(0.411)	(0.411)	(0.240)	(1.733)	(0.411)	-	-
TOTAL INCLUDING HRA		329.436	329.436	317.669	267.308	330.975	1.539	0.5%

Appendix C: Individual Departmental Risk Analysis

31-Oct-11

		Original Budget	Revised Budget Period 7	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
			£m	£m	£m	£m	£m	
Children and Education								
Early Years	Gross Costs	25.161	24.773	14.467	15.155	24.506	(0.267)	(1.1%)
	Income	(15.767)	(15.292)	-	(0.086)	(15.292)	-	-
	Net	9.394	9.481	14.467	15.069	9.214	(0.267)	(2.8%)
School Improvement	Gross Costs	5.319	9.349	6.325	5.273	9.456	0.107	1.1%
	Income	(1.089)	(3.049)	(1.590)	(0.737)	(3.049)	-	-
	Net	4.230	6.300	4.735	4.536	6.407	0.107	1.7%
Business & Commercial Services	Gross Costs	3.444	4.701	2.687	2.833	4.909	0.208	4.4%
	Income	(3.747)	(3.985)	(1.990)	0.437	(3.985)	-	-
	Net	(0.303)	0.716	0.697	3.270	0.924	0.208	29.1%
Targeted Services Learner Support	Gross Costs	24.237	25.842	15.673	13.135	25.376	(0.466)	(1.8%)
	Income	(16.233)	(16.521)	(1.181)	0.208	(16.521)	-	-
	Net	8.004	9.321	14.492	13.343	8.855	(0.466)	(5.0%)
Commissioning & Performance	Gross Costs	9.015	8.845	6.027	5.707	8.854	0.009	0.1%
	Income	(5.864)	(5.790)	(0.299)	(0.167)	(5.790)	-	-
	Net	3.151	3.055	5.728	5.540	3.064	0.009	0.3%
Funding Schools	Gross Costs	283.436	242.075	119.528	102.450	242.075	-	-
	Income	(283.436)	(240.107)	(1.015)	(20.735)	(240.107)	-	-
	Net	-	1.968	118.513	81.715	1.968	-	-
Safeguarding	Gross Costs	0.884	0.927	0.540	0.584	1.023	0.096	10.4%
	Income	(0.088)	(0.088)	(0.028)	(0.144)	(0.088)	-	-
	Net	0.796	0.839	0.512	0.440	0.935	0.096	11.4%
Children's Social Care	Gross Costs	29.202	29.001	16.624	21.744	29.603	0.602	2.1%
	Income	(0.840)	(1.165)	(0.589)	(0.657)	(1.165)	-	-
	Net	28.362	27.836	16.035	21.087	28.438	0.602	2.2%
Integrated Youth	Gross Costs	7.009	6.969	3.959	3.463	6.526	(0.443)	(6.4%)
	Income	(1.394)	(1.385)	(0.811)	(0.587)	(1.385)	-	-
	Net	5.615	5.584	3.148	2.876	5.141	(0.443)	(7.9%)
Policy, Performance & Partnership	Gross Costs	0.487	0.571	0.333	0.276	0.571	-	-
	Income	(0.004)	(0.004)	(0.002)	(0.002)	(0.004)	-	-
	Net	0.483	0.567	0.331	0.274	0.567	-	-
Revised Budget Period 7	Gross Costs	-	0.252	0.144	0.092	0.252	-	-
	Income	-	-	-	-	-	-	-
	Net	-	0.252	0.144	0.092	0.252	-	-
Sub Total	Gross Costs	388.194	353.305	186.307	170.712	353.151	(0.154)	(0.0%)
	Income	(328.462)	(287.386)	(7.505)	(22.470)	(287.386)	-	-
	Net	59.732	65.919	178.802	148.242	65.765	(0.154)	(0.2%)

Appendix C: Individual Departmental Risk Analysis

		<i>Original Budget</i>	<i>Revised Budget Period 7</i>	<i>Profiled Budget to Date</i>	<i>Actual and committed to date</i>	<i>Projected Position for Year</i>	<i>Projected Variation for Year: Overspend / (Underspend)</i>	<i>Variation as % of Revised Budget: Overspend / (Underspend)</i>
		<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	
Community Services								
Older People	Gross Costs	47.849	53.103	30.679	30.942	55.414	2.311	4.4%
	Income	(7.877)	(9.049)	(5.399)	(5.876)	(10.257)	(1.208)	13.3%
	Net	39.972	44.054	25.280	25.066	45.157	1.103	2.5%
Physically Impaired	Gross Costs	9.046	8.432	5.181	5.261	8.841	0.409	4.9%
	Income	(1.070)	(0.630)	(0.388)	(0.429)	(0.623)	0.007	(1.1%)
	Net	7.976	7.802	4.793	4.832	8.218	0.416	5.3%
Learning Disability	Gross Costs	43.463	40.232	25.444	24.737	41.188	0.956	2.4%
	Income	(3.874)	(3.501)	(2.268)	(1.958)	(4.016)	(0.515)	14.7%
	Net	39.589	36.731	23.176	22.779	37.172	0.441	1.2%
Mental Health	Gross Costs	26.034	25.028	15.101	14.768	25.313	0.285	1.1%
	Income	(3.986)	(4.069)	(2.493)	(2.470)	(4.103)	(0.034)	0.8%
	Net	22.048	20.959	12.608	12.298	21.210	0.251	1.2%
Supporting People	Gross Costs	7.190	7.127	4.693	4.584	7.904	0.777	10.9%
	Income	-	-	-	-	-	-	
	Net	7.190	7.127	4.693	4.584	7.904	0.777	10.9%
Resources, Strategy & Commissioning	Gross Costs	3.511	5.195	3.864	2.277	3.485	(1.710)	(32.9%)
	Income	(0.129)	(0.147)	(0.086)	(0.074)	(0.188)	(0.041)	27.9%
	Net	3.382	5.048	3.778	2.203	3.297	(1.751)	(34.7%)
Community Leadership & Governance	Gross Costs	3.987	3.132	1.827	2.742	3.151	0.019	0.6%
	Income	(1.055)	(0.055)	(0.032)	(0.186)	(0.056)	(0.001)	1.8%
	Net	2.932	3.077	1.795	2.556	3.095	0.018	0.6%
Libraries, Heritage & Arts	Gross Costs	5.893	5.761	3.361	3.667	5.733	(0.028)	(0.5%)
	Income	(1.061)	(1.025)	(0.598)	(0.465)	(0.875)	0.150	(14.6%)
	Net	4.832	4.736	2.763	3.202	4.858	0.122	2.6%
Housing Services	Gross Costs	3.770	3.948	2.303	1.897	3.415	(0.533)	(13.5%)
	Income	(0.842)	(1.172)	(0.701)	(0.471)	(0.978)	0.194	(16.6%)
	Net	2.928	2.776	1.602	1.426	2.437	(0.339)	(12.2%)
Sub Total	Gross Costs	150.743	151.958	92.453	90.875	154.444	2.486	1.6%
	Income	(19.894)	(19.648)	(11.965)	(11.929)	(21.096)	(1.448)	7.4%
	Net	130.849	132.310	80.488	78.946	133.348	1.038	0.8%

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		Original Budget	Revised Budget Period 7	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Neighbourhood and Planning								
Highways & Streetscene	Gross Costs	18.220	24.514	13.603	14.207	25.174	0.660	2.7%
	Income	(3.259)	(6.671)	(3.776)	(6.060)	(6.521)	0.150	(2.2%)
	Net	14.961	17.843	9.827	8.147	18.653	0.810	4.5%
Highways - Strategic Services	Gross Costs	9.047	9.280	5.147	4.854	9.200	(0.080)	(0.9%)
	Income	(1.193)	(1.334)	(0.743)	(0.690)	(1.364)	(0.030)	2.2%
	Net	7.854	7.946	4.404	4.164	7.836	(0.110)	(1.4%)
Public Transport	Gross Costs	15.714	15.963	8.838	8.554	15.863	(0.100)	(0.6%)
	Income	(3.065)	(3.430)	(1.653)	(2.368)	(3.730)	(0.300)	8.7%
	Net	12.649	12.533	7.185	6.186	12.133	(0.400)	(3.2%)
Education Transport	Gross Costs	9.481	9.347	4.489	3.925	9.077	(0.270)	(2.9%)
	Income	(0.823)	(0.823)	(1.014)	(0.906)	(0.793)	0.030	(3.6%)
	Net	8.658	8.524	3.475	3.019	8.284	(0.240)	(2.8%)
Car Parking	Gross Costs	1.961	1.827	1.066	1.295	1.877	0.050	2.7%
	Income	(9.291)	(8.927)	(5.262)	(4.367)	(7.427)	1.500	(16.8%)
	Net	(7.330)	(7.100)	(4.196)	(3.072)	(5.550)	1.550	(21.8%)
Waste	Gross Costs	32.622	30.154	15.069	14.749	29.904	(0.250)	(0.8%)
	Income	(3.562)	(3.562)	(2.021)	(2.325)	(3.122)	0.440	(12.4%)
	Net	29.060	26.592	13.048	12.424	26.782	0.190	0.7%
Leisure	Gross Costs	8.549	7.668	4.473	5.377	7.883	0.215	2.8%
	Income	(5.160)	(4.913)	(2.866)	(2.753)	(4.863)	0.050	(1.0%)
	Net	3.389	2.755	1.607	2.624	3.020	0.265	9.6%
Economy & Enterprise	Gross Costs	4.440	4.865	2.838	2.749	4.465	(0.400)	(8.2%)
	Income	(0.311)	(0.311)	(0.181)	(0.192)	(0.311)	-	-
	Net	4.129	4.554	2.657	2.557	4.154	(0.400)	(8.8%)
Development Services	Gross Costs	6.661	6.579	3.837	3.390	6.089	(0.490)	(7.4%)
	Income	(4.623)	(4.807)	(2.804)	(2.963)	(4.497)	0.310	(6.4%)
	Net	2.038	1.772	1.033	0.427	1.592	(0.180)	(10.2%)
Corporate Director & Business Support	Gross Costs	1.160	0.726	0.292	0.343	0.686	(0.040)	(5.5%)
	Income	(0.018)	(0.018)	(0.009)	(0.010)	(0.018)	-	-
	Net	1.142	0.708	0.283	0.333	0.668	(0.040)	(5.6%)
Revised Budget Period 7								
Sub Total	Gross Costs	107.855	110.923	59.652	59.443	110.218	(0.705)	(0.6%)
	Income	(31.305)	(34.796)	(20.329)	(22.634)	(32.646)	2.150	(6.2%)
	Net	76.550	76.127	39.323	36.809	77.572	1.445	1.9%

Appendix C: Individual Departmental Risk Analysis

		<i>Original Budget</i>	<i>Revised Budget Period 7</i>	<i>Profiled Budget to Date</i>	<i>Actual and committed to date</i>	<i>Projected Position for Year</i>	<i>Projected Variation for Year: Overspend / (Underspend)</i>	<i>Variation as % of Revised Budget: Overspend / (Underspend)</i>
		<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	
<u>Transformation & Resources</u>								
Corporate Director	Gross Costs	0.203	0.203	0.118	0.133	0.203	-	-
	Income	-	-	-	-	-	-	-
	Net	0.203	0.203	0.118	0.133	0.203	-	-
Human Resources & Organisational D	Gross Costs	3.777	3.824	2.231	2.030	3.824	-	-
	Income	(0.530)	(0.590)	(0.344)	(0.486)	(0.590)	-	-
	Net	3.247	3.234	1.887	1.544	3.234	-	-
ICT - Business Services	Gross Costs	17.985	16.598	9.686	10.068	16.598	-	-
	Income	(0.290)	(0.287)	(0.168)	(0.269)	(0.287)	-	-
	Net	17.695	16.311	9.518	9.799	16.311	-	-
Transformation Programme	Gross Costs	14.430	17.428	10.166	11.689	17.678	0.250	1.4%
	Income	(3.638)	(3.452)	(2.014)	(1.862)	(3.352)	0.100	(2.9%)
	Net	10.792	13.976	8.152	9.827	13.976	0.350	2.5%
Business Services	Gross Costs	9.056	9.033	5.269	5.687	9.133	0.100	1.1%
	Income	(3.362)	(3.362)	(1.961)	(2.440)	(3.362)	-	-
	Net	5.694	5.671	3.308	3.247	5.671	0.100	1.8%
Strategic Property Services	Gross Costs	3.915	3.925	2.294	1.489	3.625	(0.300)	(7.6%)
	Income	(1.345)	(1.345)	(0.784)	0.456	(1.345)	-	-
	Net	2.570	2.580	1.510	1.945	2.580	(0.300)	(11.6%)
Sub Total	Gross Costs	49.366	51.011	29.764	31.096	51.061	0.050	0.1%
	Income	(9.165)	(9.036)	(5.271)	(4.601)	(8.936)	0.100	(1.1%)
	Net	40.201	41.975	24.493	26.495	42.125	0.150	0.4%

Appendix C: Individual Departmental Risk Analysis

31-Oct-11

		<i>Original Budget</i>	<i>Revised Budget Period 7</i>	<i>Profiled Budget to Date</i>	<i>Actual and committed to date</i>	<i>Projected Position for Year</i>	<i>Projected Variation for Year: Overspend / (Underspend)</i>	<i>Variation as % of Revised Budget: Overspend / (Underspend)</i>
		<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	
Chief Executive								
Chief Executive	Gross Costs	0.534	0.511	0.298	0.385	0.511	-	-
	Income	(0.027)	(0.027)	(0.016)	(0.008)	(0.027)	-	-
	Net	0.507	0.484	0.282	0.377	0.484	-	-
Communications & Branding	Gross Costs	2.156	2.318	1.352	1.148	1.908	(0.410)	(17.7%)
	Income	(0.370)	(0.370)	(0.216)	(0.012)	(0.020)	0.350	(94.6%)
	Net	1.786	1.948	1.136	1.136	1.888	(0.060)	(3.1%)
Finance, Procurement & Internal Audit	Gross Costs	19.186	18.751	10.938	11.174	18.771	0.020	0.1%
	Income	(9.313)	(9.232)	(5.385)	(3.416)	(9.232)	-	-
	Net	9.873	9.519	5.553	7.758	9.539	0.020	0.2%
Revenues & Benefits - Subsidy	Gross Costs	133.339	133.339	77.781	(88.811)	133.339	-	-
	Income	(133.232)	(133.232)	(77.719)	76.647	(133.232)	-	-
	Net	0.107	0.107	0.062	(12.164)	0.107	-	-
Legal & Democratic Services	Gross Costs	5.032	7.049	4.112	5.132	7.649	0.600	8.5%
	Income	(0.804)	(0.804)	(0.469)	(0.800)	(0.804)	-	-
	Net	4.228	6.245	3.643	4.332	6.845	0.600	9.6%
Public Health & Public Protection	Gross Costs	5.709	6.147	3.586	3.676	6.147	-	-
	Income	(1.190)	(1.725)	(1.006)	(1.490)	(1.725)	-	-
	Net	4.519	4.422	2.580	2.186	4.422	-	-
Sub Total	Gross Costs	165.956	168.115	98.067	(67.296)	168.325	0.210	(0.091)
	Income	(144.936)	(145.390)	(84.811)	70.921	(145.040)	0.350	(0.2%)
	Net	21.020	22.725	13.256	3.625	23.285	0.560	2.5%

Appendix C: Individual Departmental Risk Analysis

Wiltshire Council Revenue Budget Monitoring Statement

31-Oct-11

APPENDIX C

		Original Budget	Revised Budget Period 5	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Housing Revenue Account								
Provision for Bad Debts	Gross Costs	0.049	0.049	0.029	-	0.049	-	-
	Income	-	-	-	-	-	-	-
	Net	0.049	0.049	0.029	-	0.049	-	-
Capital Financing Costs	Gross Costs	3.818	3.818	2.227	(0.014)	3.818	-	-
	Income	-	-	-	-	-	-	-
	Net	3.818	3.818	2.227	(0.014)	3.818	-	-
Interest	Gross Costs	-	-	-	-	-	-	-
	Income	(0.125)	(0.125)	(0.073)	-	(0.125)	-	-
	Net	(0.125)	(0.125)	(0.073)	-	(0.125)	-	-
Rent Rebates	Gross Costs	0.047	0.047	0.027	-	0.047	-	-
	Income	-	-	-	-	-	-	-
	Net	0.047	0.047	0.027	-	0.047	-	-
Subsidy Payable	Gross Costs	8.384	8.384	4.891	5.025	8.384	-	-
	Income	-	-	-	-	-	-	-
	Net	8.384	8.384	4.891	5.025	8.384	-	-
Rents	Gross Costs	-	-	-	-	-	-	-
	Income	(21.577)	(21.577)	(12.587)	(12.745)	(21.577)	-	-
	Net	(21.577)	(21.577)	(12.587)	(12.745)	(21.577)	-	-
Repairs & Maintenance	Gross Costs	5.063	5.063	2.953	4.094	5.063	-	-
	Income	(0.048)	(0.048)	(0.028)	(0.004)	(0.048)	-	-
	Net	5.015	5.015	2.925	4.090	5.015	-	-
Rent, Rates & Taxes	Gross Costs	0.002	0.002	0.001	-	0.002	-	-
	Income	-	-	-	(0.004)	-	-	-
	Net	0.002	0.002	0.001	(0.004)	0.002	-	-
Supervision & Management Special	Gross Costs	1.517	1.517	0.885	0.611	1.517	-	-
	Income	(0.845)	(0.845)	(0.493)	(0.503)	(0.845)	-	-
	Net	0.672	0.672	0.392	0.108	0.672	-	-
Supervision & Management	Gross Costs	3.308	3.308	1.930	1.857	3.308	-	-
	Income	(0.138)	(0.138)	(0.080)	(0.107)	(0.138)	-	-
	Net	3.170	3.170	1.850	1.750	3.170	-	-
HRA Improvement Plan	Gross Costs	0.120	0.120	0.070	0.057	0.120	-	-
	Income	-	-	-	-	-	-	-
	Net	0.120	0.120	0.070	0.057	0.120	-	-
Fraud in Housing	Gross Costs	0.014	0.014	0.008	-	0.014	-	-
	Income	-	-	-	-	-	-	-
	Net	0.014	0.014	0.008	-	0.014	-	-
Sub Total	Gross Costs	22.322	22.322	13.021	11.630	22.322	-	-
	Income	(22.733)	(22.733)	(13.261)	(13.363)	(22.733)	-	-
	Net	(0.411)	(0.411)	(0.240)	(1.733)	(0.411)	-	-

Appendix D: Individual Departmental Risk Analysis

CHILDREN & EDUCATION SAVINGS 2011/12 - TRACKING

Item	Description	Staff	Procurement	Income	Other	Financial Plan 2011/12	Green	Amber / Green	Amber / Red	Red
SERVICE REVIEW										
SCHOOLS & LEARNING - Stephanie Denovan										
1	Narrowing of Cu	464,764				464,764	464,764			
2	Reduction in Scl	150,000				150,000	150,000			
3	Removal/Reduction in LA subsidy to Braes			24,000		24,000	24,000			
4	Removal/Reduction in LA subsidy to Urchfr			31,000		31,000				31,000
5	Removal/Reduction in LA subsidy to Wiltsh			35,000		35,000	35,000			
	Removal/Reduction in LA subsidy to									
	Wiltshire									
	Swindon									
	Learning									
	Resources			9,000		9,000	9,000			
Schools & Learning 1	614,764	0	99,000	0	713,764	682,764	0	0	31,000	
SOCIAL CARE & INTEGRATED YOUTH - Sharon Davies										
1	Information, Advice & Guidance (IAG)				341,400	341,400	341,400			
2	Savings from Cc	60,664				60,664	60,664			
3	Service Reducti	134,647				134,647	134,647			
4	Removal/Reduction in LA subsidy to Trade			37,406		37,406	37,406			
5	Reductions in grants allocated to youth projects				216,100	216,100	216,100			
6	Service Transformation within the Youth Development Service				0	0				
7	Business Suppo	142,692				142,692	142,692			
8	Family Support	105,000				105,000	105,000			
9	Family Placeme	71,000				71,000	71,000			
10	Out of Area Placements				0	0				
Social Care & Integra	514,003	0	37,406	557,500	1,108,909	1,108,909	0	0	0	
COMMISSIONING & PERFORMANCE - Julia Cramp										
1	Reduce net budget for Contact Point				56,000	56,000	56,000			
2	Reduce Childrer	7,000				7,000	7,000			

3	Reduction in Ter	31,000			31,000	31,000			
4	Reduce Adminis	19,000			19,000	19,000			
5	Reduction of sta	16,000			16,000	16,000			
6	Service Reducti	19,648			19,648	19,648			
7	Staff Developme	60,000			60,000		60,000		
Commissioning & Pe		152,648	0	0	56,000	208,648	148,648	60,000	0

POLICY & PERFORMANCE = Sharon Britton									
1	Service Review	47,000			47,000	47,000			
Policy & Performanc		47,000	0	0	0	47,000	0	0	0

TOTAL DCE SERVICE	1,328,415	0	136,406	613,500	2,078,321	1,987,321	60,000	0	31,000
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MANAGEMENT REVIEW									
MR	Schools & Learn	1,328,629			1,328,629	1,328,629			
Budget	Social Care & In	653,842			653,842	653,842			
MR	Commissioning	266,488			266,488	266,488			
MR	Policy & Performance				0	0			
TOTAL DCE MANAGI		2,248,959	0	0	0	2,248,959	0	0	0

PROCUREMENT BOARD									
PR	Children's Centre recommissic	684,957			684,957	684,957			
PR	Social Care and Aftercare Plan	745,660			745,660		745,660		
PR	Transport	188,904			188,904	188,904			
TOTAL DCE RELATE		0	1,619,521	0	0	1,619,521	873,861	745,660	0

SYSTEMS THINKING REVIEWS									
STR	Social Care & In	58,333	126,546	2,789	187,668	187,668			
TOTAL DCE RELATE		58,333	0	126,546	2,789	187,668	0	0	0

CHILDREN & EDUCATION SUMMARY - As per Financial Plan Totals									
Service Review	1,328,415	0	136,406	613,500	2,078,321	1,987,321	60,000	0	31,000
Management Review	2,248,959	0	0	0	2,248,959	2,248,959	0	0	0
Procurement Board	0	1,619,521	0	0	1,619,521	873,861	745,660	0	0
Systems Thinking Re	58,333	0	126,546	2,789	187,668	187,668	0	0	0
CHILDREN & EDUCA	3,635,707	1,619,521	262,952	616,289	6,134,469	5,297,809	805,660	0	31,000

COMMUNITY SERVICES SAVINGS 2011/12 - TRACKING

Item	Description	Staff	Procurement	Income	Other	Financial Plan 2011/12	Green	Amber / Green	Amber / Red	Red
SERVICE REVIEW										
OLDER PEOPLE										
1	Accommodation Strategy - wo		353,000			353,000			353,000	
2	Reconfiguration of Day Service		150,000			150,000	105,000		45,000	
Older People Total		0	503,000	0	0	503,000	105,000	0	398,000	0
MENTAL HEALTH										
1	Re-negotiation of AWP Manag		100,000			100,000	100,000			
2	Reduction in Sp	24,000				24,000		24,000		
Mental Health Total		24,000	100,000	0	0	124,000	100,000	24,000	0	0
COMMUNITY LEADERSHIP										
1	Area Board Grants funded from Corporate Performance			1,000,000		1,000,000	1,000,000			
2	Reduction in VCS Grants				215,000	215,000	150,000		65,000	
3	Reduction in VA	30,000				30,000	30,000			
Community Leadersh		30,000	0	0	1,215,000	1,245,000	1,180,000	0	65,000	0
LIBRARIES, HERITAGE & ARTS										
1	Libraries - Staffing savings delivered through the installation of RFID					93,000	93,000			

2	Libraries - Savings through contact point staff and streamlining Learning & Development and Stock Management staff	77,000			77,000	77,000			
3	Libraries - Stanc	50,000			50,000	50,000			
4	Libraries - Reduction in book fund		117,000		117,000	117,000			
5	Heritage & Arts - Reduction on grants budgets from unallocated grants budgets		91,080		91,080	91,080			
6	Heritage & Arts - Reduction in administrative / supplies & services budgets		113,886		113,886	113,886			
7	Heritage & Arts - Additional Income across	53,422			53,422	53,422			
Libraries, Heritage &		220,000	0	53,422	321,966	595,388	595,388	0	0

HOUSING (NON - HRA)

1	Strategic Housing - Home Improvement Agency Costs		43,000		43,000	43,000			
2	Strategic Housir	40,000			40,000		40,000		
3	Strategic Housir	18,000			18,000	18,000			
4	Strategic Housir	13,000			13,000	13,000			
5	Strategic Housir	13,000			13,000	13,000			
6	Strategic Housing - External Legal Costs		15,000		15,000				15,000
7	Strategic Housir	8,000			8,000	1,000	7,000		
8	Enabling - Income - Partnerships		20,000		20,000	20,000			

9	Allocations & Options - Income - Choice Br		6,000		6,000			6,000		
10	Allocations & Op		24,000		24,000	24,000				
11	Allocations & Op		24,300		24,300		24,300			
12	Allocations & Options - Misc Supplies and Services Budget Reductions			17,000	17,000	14,000	3,000			
Housing (Non - HRA)		140,300	0	26,000	75,000	241,300	146,000	74,300	6,000	15,000

TOTAL DCS SERVICE	414,300	603,000	79,422	1,611,966	2,708,688	2,126,388	98,300	469,000	15,000
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MANAGEMENT REVIEW

MR	Older People		387,000		387,000	387,000				
MR	Learning Disabil		195,000		195,000	195,000				
MR	Resources, Stra		305,000		305,000	305,000				
MR	Community Lear		322,000		322,000	272,000			50,000	
MR	Libraries, Arts &		628,000		628,000	628,000				
MR	Housing (Non - I		183,990		183,990	183,990				
TOTAL DCS MANAGI		2,020,990	0	0	0	2,020,990	1,970,990	0	0	50,000

PROCUREMENT BOARD

PR	Older People		1,105,000		1,105,000	632,000		434,000	39,000	
PR	Mental Health		227,000		227,000			193,000	34,000	
PR	Physical Impairment		51,000		51,000			51,000		
PR	Learning Disabilities		378,000		378,000			378,000		
TOTAL DCS RELATE		0	1,761,000	0	0	1,761,000	632,000	0	1,056,000	73,000

SYSTEMS THINKING REVIEW

STR	Older People		500,000		500,000	200,000	300,000			
STR	Learning Disabilities		306,000		306,000	306,000				
TOTAL DCS RELATE		0	0	0	806,000	806,000	506,000	300,000	0	0

COMMUNITY SERVICES SUMMARY - As per Financial Plan Totals

Service Review	414,300	603,000	79,422	1,611,966	2,708,688	2,126,388	98,300	469,000	15,000
Management Review	2,020,990	0	0	0	2,020,990	1,970,990	0	0	50,000
Procurement Board	0	1,761,000	0	0	1,761,000	632,000	0	1,056,000	73,000

Systems Thinking Re	0	0	0	806,000	806,000	506,000	300,000	0	0
COMMUNITY SERVICE	2,435,290	2,364,000	79,422	2,417,966	7,296,678	5,235,378	398,300	1,525,000	138,000

NEIGHBOURHOOD & PLANNING SAVINGS 2011/12 - TRACKING

Item	Description	Staff	Procurement	Income	Other	Financial Plan 2011/12	Green	Amber / Green	Amber / Red	Red
SERVICE REVIEW										
HIGHWAYS & STREESCENE - Mark Smith										
1	Revise down AONB Grants in line with Council grant funding reduction				8,000	8,000	8,000			
2	Rationalise WC tree budget				20,000	20,000	20,000			
3	Increase Market rents by 4%			46,000		46,000	46,000			
4	Introduce new Market in Amesbury			25,000		25,000		25,000		
5	Introduce new Market in Calne			14,000		14,000		14,000		
6	Corporate Fleet Review savings				31,000	31,000	31,000			
7	Removal of abai	25,000				25,000	25,000			
8	Deletion of Cour	27,000				27,000	27,000			
9	Review of mechanics working arrangements, including overtime				20,000	20,000		20,000		
10	Reduction in Ins	5,000				5,000	5,000			
11	Savings on Wiltshire Council tyre budget				5,000	5,000	5,000			
12	Savings on Wiltshire Council fuel budget				20,000	20,000		20,000		
13	Rationalisation of Wiltshire Council fleet service				20,000	20,000		20,000		
14	Planned closure of Bonnie Park site				15,000	15,000	15,000			
15	Rationalisation of verge maint	3,000				3,000	3,000			
16	Rationalisation of street sweep	18,000				18,000	18,000			
17	Savings in sign maintenance	39,000				39,000	39,000			
18	Savings within patching from l	60,000				60,000		60,000		
19	Reduced volume of gully clear	119,000				119,000		119,000		

20	Reduction in minor drainage re	212,000			212,000		212,000			
21	Bus shelter maintenance	111,000			111,000		111,000			
22	Staff rationalisat	49,000	128,000		177,000		177,000			
23	Review of Rights of Way Service		31,000		31,000	31,000				
24	Review the maintenance regime of Rights of Way		5,000		5,000	5,000				
25	Rationalisation and harmonisation of sewer services		100,000		100,000	100,000				
26	Rationalisation and harmonisation of street cleansing, grass cutting and grounds activities		70,000		70,000	70,000				
27	Harmonisation of street cleansing waste disposal		30,000		30,000		30,000			
28	Rationalisation c	30,000			30,000		30,000			
29	Additional one off grounds income		18,000		18,000		18,000			
30	Inspection savings		60,000		60,000		60,000			
31	Harmonisation of the public convenience cleaning service		30,000		30,000		30,000			
32	Realignment of grass cutting income budg€	45,000			45,000	45,000				
33	Rationalisation of building cleaning services		25,000		25,000				25,000	
34	Rationalisation of supervisor working arrangements		10,000		10,000		10,000			
35	Further budget savings from discretionary spend		102,000		102,000	102,000				
36	Provision of in-house winter gritting fleet maintenance		50,000		50,000	50,000				
Highways & Streetsc		136,000	690,000	148,000	652,000	1,626,000	645,000	956,000	0	25,000

HIGHWAYS STRATEGIC SERVCIES - Parvis Khansari

1	ST - Clerical Po:	15,000			15,000	15,000			
2	ST - Mouchel traffic monitoring	90,000			90,000	90,000			
3	ST- Revised fees scales for S38/278		18,000		18,000		18,000		
4	TN- School Trav	30,000		10,000	40,000	40,000			
5	TN-Mouchel Bikeability	15,000			15,000		15,000		
6	TN-Mouchel -Road Safety Auc	20,000			20,000	20,000			
7	TN-Speed Camera Enforcement		500,000		500,000		500,000		
8	TN-Reduce Traff Signals Spec		10,000		10,000		10,000		
9	TN-Reduce Street Lighting Spec		20,000		20,000		20,000		
10	TN-Reduce Street Lighting Mc	25,000			25,000		25,000		
11	TN-Street Lighting Energy Consumption		40,000		40,000			40,000	
12	TN-Streetworks Income		18,000		18,000		18,000		

13	TN-Streetworks reduce Mouch	10,000			10,000	10,000	10,000			
14	TN-Reduce Cas	15,000			15,000	15,000	15,000			
15	AM- Bridge Warden & Bridge Maintenance		100,000		100,000	100,000				
16	AM- Reduced feasibility work	20,000			20,000	20,000	20,000			
17	AM- Innovation Forum & Data	30,000			30,000	30,000				
18	AM- Radio Communications		45,000		45,000	45,000				
19	AM- Highway Systems		26,000		26,000	26,000				
20	AM- Land Drainage		32,000		32,000	32,000				
Highways Strategic S		60,000	210,000	36,000	783,000	1,089,000	398,000	651,000	40,000	0

PASSENGER TRANSPORT - Parvis Khansari

1	PTU - Reduce travel expenditure & training		45,000		45,000	45,000				
2	PTU - Staffing R	40,000			40,000	40,000	40,000			
3	PT - Salisbury review efficiency savings		197,000		197,000	197,000	197,000			
4	PT- Woodford Valley review efficiency savings		12,000		12,000	12,000				
5	PT- Conversion of RTP1 to GPRS platform		24,000		24,000	24,000				
6	PT- Increase fares on supported bus servic	5,000			5,000	5,000				
7	PT- Withdraw Bus Shelter Grants		28,000		28,000	28,000				
8	PT- Wootten Bassett Taxi Buzz to go commercial		25,000		25,000	25,000				
9	Service Review - transformation		600,000		600,000	600,000	600,000			
10	Mainstream - Salisbury review efficiency savings		70,000		70,000	70,000	70,000			
11	Mainstream - Increase charge for spare se	9,000			9,000	9,000				
12	Mainstream - Bring forward area reviews & efficiencies		50,000		50,000	50,000	50,000			
Passenger Transport		40,000	0	14,000	1,051,000	1,105,000	148,000	957,000	0	0

CAR PARKING - Mark Smith

1	De-man the Par	149,000			149,000	149,000				
Car Parking Services		149,000	0	0	0	149,000	149,000	0	0	0

WASTE - Tracy Carter

1	None Accepted				0	0				
Waste Total		0	0	0	0	0	0	0	0	0

LEISURE - Mark Smith

1	Review external leisure manaç	215,000			215,000	105,000			110,000
2	Review staffing :	103,000			103,000	103,000	103,000		
3	Review of swimming lessons		34,000		34,000	34,000			
4	Harmonise Memberships		50,000		50,000	50,000			
5	Revised opening hours at the in house facilities		78,000		78,000	78,000			

Leisure Total	103,000	215,000	84,000	78,000	480,000	267,000	103,000	0	110,000
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ECONOMY & ENTERPRISE - Alistair Cunningham

1	Climate Change Review			38,000	38,000	38,000			
2	Regeneration - Reduced Funding for 'Visions'			45,000	45,000	45,000			
3	Spatial Planning -Projects			86,000	86,000		86,000		
4	Economic Development --LEPs Funding			40,000	40,000	40,000			
5	Economic Assessment (ex ABG)			65,000	65,000	65,000			
6	Regeneration - Matched Funding -LAG Contributions			41,000	41,000	41,000			
7	Climate Change (ex ABG)			22,000	22,000	22,000			
8	Tourism Service	70,000		80,000	150,000		150,000		
9	Legal Services			32,000	32,000	32,000			
10	Spatial Planning	53,000			53,000		53,000		
Economy & Enterpris	123,000	0	0	449,000	572,000	283,000	289,000	0	0

DEVELOPMENT SERVICES - Brad Fleet

1	Introduce new discretionary charges		110,000		110,000		110,000		
2	Restructure Sup	60,000			60,000	60,000			
3	Local Land Cha	20,000			20,000	20,000			
4	Minerals & wast	35,000			35,000		35,000		
Development Service	115,000	0	110,000	0	225,000	80,000	145,000	0	0

MANAGEMENT & BUSINESS - Helen Knight

1	Reduce Agency	34,000			34,000	34,000			
2	Reduction on pc	43,000			43,000	43,000			
3	Stationery savings			17,000	17,000			17,000	
Management & Busin	77,000	0	0	17,000	94,000	77,000	0	17,000	0

TOTAL DNP SERVICE	803,000	1,115,000	392,000	3,030,000	5,340,000	2,047,000	3,101,000	57,000	135,000
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MANAGEMENT REVIEW

MR	Highways & Stre	191,000			191,000	191,000			
MR	Highways Strate	327,000			327,000	342,000			
MR	Passenger Tran	74,000			74,000	55,000			19,000
MR	Car Parking	180,000			180,000	180,000			
MR	Waste				0				
MR	Leisure	91,000			91,000	91,000			
MR	Economy & Ent	188,000			188,000	188,000			
MR	Development Cr	560,000			560,000	663,000			

MR Management Review	105,000				105,000	118,000			
TOTAL DNP MANAGEMENT	1,716,000	0	0	0	1,716,000	1,828,000	0	0	19,000

PROCUREMENT BOARD									
PR Highways & Streetscene	242,000				242,000	155,000		87,000	
PR Highways Strategic Services	242,000				242,000	155,000		87,000	
PR Passenger Transport	451,000				451,000			451,000	
PR Waste	680,000				680,000	600,000		80,000	
PR Leisure	250,000				250,000		90,000		160,000
TOTAL DNP RELATE	0	1,865,000	0	0	1,865,000	910,000	90,000	705,000	160,000

NEIGHBOURHOOD & PLANNING SUMMARY - As per Financial Plan Totals

Service Review	803,000	1,115,000	392,000	3,030,000	5,340,000	2,047,000	3,101,000	57,000	135,000
Management Review	1,716,000	0	0	0	1,716,000	1,828,000	0	0	19,000
Procurement Board	0	1,865,000	0	0	1,865,000	910,000	90,000	705,000	160,000
NEIGHBOURHOOD &	2,519,000	2,980,000	392,000	3,030,000	8,921,000	4,785,000	3,191,000	762,000	314,000

TRANSFORMATION & RESOURCES SAVINGS 2011/12 - TRACKING

Item	Description	Staff	Procurement	Income	Other	Financial Plan 2011/12	Green	Amber / Green	Amber / Red	Red
SERVICE REVIEW										
BUSINESS SERVICES - Jacqui White										
1	Registration staff	24,000				24,000	24,000			
2	Registration income			32,000		32,000		32,000		
3	BS Finance staff	141,000				141,000	141,000			
4	BS Payroll staff	84,000				84,000	84,000			
5	Occupational Health				67,000	67,000	67,000			
6	BS Customer Service	200,000				200,000	200,000			
Business Services Total		449,000	0	32,000	67,000	548,000	516,000	32,000	0	0

HR & OD - Barry Pirie										
1	HR Transformation	151,000				151,000	151,000			
2	HR Harmonisation	(300,000)				(300,000)	(300,000)			
HR & OD Total		(149,000)	0	0	0	(149,000)	(149,000)	0	0	0

BUSINESS TRANSFORMATION - Jacqui White									
1	Reduction in FT	25,000			25,000	25,000			
Business Transforma		25,000	0	0	0	25,000	25,000	0	0

ICT & IM - Mark Stone									
1	DaD savings		211,000		211,000		211,000		
2	Inhouse of Steri	685,000			685,000	685,000			
3	IM, Business & Programme		205,000		205,000	205,000			
4	Removal of post	35,000			35,000		35,000		
5	ICT & IM restruc	360,000			360,000	360,000			
ICT & IM Total		1,080,000	0	0	416,000	1,496,000	1,250,000	246,000	0

STRATEGIC PROPERTY - Neil Ward									
1	Removal of post	238,000			238,000	238,000			
2	Workplace savings re: FM Monkton Park		175,000		175,000	120,000	55,000		
Strategic Property To		238,000	0	0	175,000	413,000	358,000	55,000	0

TOTAL DTR SERVICE		1,643,000	0	32,000	658,000	2,333,000	2,000,000	333,000	0
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MANAGEMENT REVIEW									
MR	Business Servic	293,000			293,000	293,000			
MR	HR & OD	148,000			148,000	148,000			
MR	Business Transf	69,000			69,000	69,000			
MR	ICT & IM	52,000			52,000	52,000			
MR	Strategic Property				0				
TOTAL DTR MANAGE		562,000	0	0	0	562,000	562,000	0	0

PROCUREMENT BOARD									
PR	Telephony Savings	287,000			287,000		287,000		
PR	Applications	681,000			681,000		681,000		
PR	Maintenance Contract	310,000			310,000	110,000			200,000
TOTAL DTR RELATE		0	1,278,000	0	0	1,278,000	110,000	968,000	200,000

TRANSFORMATION & RESOURCES SUMMARY - As per Financial Plan Totals

Service Review	1,643,000	0	32,000	658,000	2,333,000	2,000,000	333,000	0	0
Management Review	562,000	0	0	0	562,000	562,000	0	0	0
Procurement Board	0	1,278,000	0	0	1,278,000	110,000	968,000	0	200,000

TRANSFORMATION	2,205,000	1,278,000	32,000	658,000	4,173,000	2,672,000	1,301,000	0	200,000
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CHIEF EXECUTIVE OFFICE SAVINGS 2011/12 - TRACKING

Item	Description	Staff	Procurement	Income	Other	Financial Plan 2011/12	Green	Amber / Green	Amber / Red	Red
SERVICE REVIEW										
CHIEF EXECUTIVE - Andrew Kerr										
1	Removal of post	50,000				50,000	50,000			
2	Removal of misc budget lines				10,000	10,000	10,000			
Chief Executive Total		50,000	0	0	10,000	60,000	60,000	0	0	0

COMMUNICATIONS & BRANDING - Laurie Bell										
1	None taken					0	0			
Communications & B		0	0	0	0	0	0	0	0	0

FINANCE - Michael Hudson										
1	Finance restruct	222,000				222,000	222,000			
2	Revenues & Ber	61,000				61,000	61,000			
3	External audit fee				30,000	30,000			30,000	
4	NNDR Discretionary relief				100,000	100,000	100,000			
5	Insurance fund credit				250,000	250,000	250,000			
6	Consultants, lease cars, bailiffs				72,000	72,000	36,000		36,000	
7	Postage costs				15,000	15,000		15,000		
Finance Total		283,000	0	0	467,000	750,000	669,000	15,000	66,000	0

LEGAL & DEMOCRATIC - Ian Gibbons										
1	Removal of post	75,000				75,000	75,000			
2	Additional income			25,000		25,000	25,000			
3	Removal of post	151,000				151,000	151,000			
4	Training, professional fees, scrutiny panel				31,300	31,300	31,300			
5	Lease Cars				7,700	7,700	7,700			
6	Removal of post	36,000				36,000	36,000			
7	Removal of post	20,000				20,000	20,000			
Legal & Democratic T		282,000	0	25,000	39,000	346,000	346,000	0	0	0

PUBLIC PROTECTION - MANDY BRADLEY										
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1	Increase income through PWS		22,000		22,000	22,000			
2	W & M Procurement		20,000		20,000	20,000			
3	Additional W & M budget removal		10,000		10,000	10,000			
4	Sampling		17,000		17,000		17,000		
5	Professional Fees		10,000		10,000	10,000			
6	Restructure (ren	334,086			334,086	334,086			
7	Various reductions in discretionary budget lines		33,411		33,411	33,411			
Public Protection Tot		334,086	0	22,000	90,411	446,497	387,497	59,000	0

COMMUNITY SAFETY - MANDY BRADLEY									
1	ASB/Crime reduction activity		20,000		20,000	20,000			
2	Staff Saving		27,505		27,505	27,505			
3	Reduction form settlement		38,000		38,000	38,000			
Community Safety Tc		27,505	0	0	58,000	85,505	85,505	0	0

EMERGENCY PLANNING - MANDY BRADLEY									
1	Reduction in po:		39,998		39,998	39,998			
Emergency Planning		39,998	0	0	0	39,998	39,998	0	0

TOTAL CHIEF EXECL		1,016,589	0	47,000	664,411	1,728,000	1,588,000	74,000	66,000	0
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MANAGEMENT REVIEW										
MR	Chief Executive				0					
MR	Communications		337,000		337,000	337,000				
MR	Finance		658,000		658,000	658,000				
MR	Legal & Democr		344,000		344,000	286,000			58,000	
MR	Public Protector		197,000		197,000	197,000				
MR	Community Safe		43,000		43,000	43,000				
MR	Emergency Planning				0					
TOTAL CHIEF EXECL		1,579,000	0	0	0	1,579,000	1,521,000	0	0	58,000

CHIEF EXECUTIVE OFFICE SUMMARY - As per Financial Plan Totals									
Service Review	1,016,589	0	47,000	664,411	1,728,000	1,588,000	74,000	66,000	0
Management Review	1,579,000	0	0	0	1,579,000	1,521,000	0	0	58,000
CHIEF EXECUTIVE O	2,595,589	0	47,000	664,411	3,307,000	3,109,000	74,000	66,000	58,000

CORPORATE SUMMARY - As per Financial Plan Totals

Service Review				150,000	150,000			150,000	
Management Review	250,000				250,000	250,000			
Procurement Board		845,000			845,000		490,000	215,000	140,000
Systems Thinking Review				6,000	6,000				6,000
CORPORATE GRANT	250,000	845,000	0	156,000	1,251,000	250,000	490,000	365,000	146,000

WILTSHIRE COUNCIL SUMMARY - As per Financial Plan Totals

Service Review	5,205,304	1,718,000	686,828	6,727,877	14,338,009	9,748,709	3,666,300	742,000	181,000
Management Review	8,376,949	0	0	0	8,376,949	8,380,949	0	0	127,000
Procurement Board	0	7,368,521	0	0	7,368,521	2,525,861	2,293,660	1,976,000	573,000
Systems Thinking Re	58,333	0	126,546	814,789	999,668	693,668	300,000	0	6,000
WILTSHIRE COUNCIL	13,640,586	9,086,521	813,374	7,542,666	31,083,147	21,349,187	6,259,960	2,718,000	887,000

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